SERVICE SHEET

Commercial Healthcare

Support Across the M&A Lifecycle

If you're buying or selling healthcare organizations, our experts can help you optimize value-creation on all technological aspects of IT diligence, mergers, carve-outs and acquisitions.

Our Service Offering Includes Transactional Support Across the M&A Lifecycle

IT Due Diligence Merger Integration & Carve-outs Assess IT & Cybersecutiry Define IT Rationalization/ Capabilities and Maturity **Optimization Opportunities** Assess Custom - Envision Platform Scalability - Future-State Design Assess Risks and Advise on Vendor and Provide Mitigation Advice Third-Party Negotiations - Assess Value-Creation, IPO — Develop IT Roadmaps Readiness and Go-to- Manage Integration Programs Market Alignment M&A - Align Diligence to Lifecycle **Investment Thesis** Identify Opportunities to Cut Costs, Improve Capability and Service Delivery, and Add **Enterprise Value Sell Side Buy Side** - Define Stand-Alone IT Model Identify Assets

- Advise on Vendor and **Third-Party Negotiations**
- Define "Day 1" Separation TSA Plans and Programs
- Quantify Stand-Alone CapEx and OpEx Models
- Manage Separation Programs at All Levels

- Prepare Contracts for Separation
- Model Post-Transaction CapEx and OpEx Spend
- Develop and Support Transition Services Agreement (TSA) Plans and Programs
- Manage Exit and **End-State Operations**



COMMERCIAL HEALTHCARE FTI Consulting, Inc.

IT Due Diligence Approach & Objectives

We assess the target's IT environment to identify key capabilities, risks and costs that can have a material impact on the company's value and investment potential.

People, Process, Technology IT Due IT Applications IT Organization IT Spend and Diligence and Service **Budgets Providers Solutions & Capabilities IT Security and IT Projects and IT Infrastructure Compliance Opportunities** Review Available **Conduct Meetings with Observe Custom Prepare Key Deliverables** Target IT Management **Solutions and Processes Documentation**

Key Due Diligence Objectives

- Identify potential operational or financial risk related to the IT environment of the target company
- Assess current IT operating costs and estimating the target-state IT operating costs
- Estimate the one-time costs and time required to achieve the target-state IT environment
- Determine the extent that IT enables the business and the opportunities for IT to help improve the effectiveness of business operations
- Validate whether IT can provide insightful data and business intelligence for managing the business
- Determine IT's contribution to company value, particularly in the area of proprietary technology

BRIAN FLYNN

Senior Managing Director +1 617.747.1743 brian.flynn@fticonsulting.com

CHRIS GEORGE

Senior Managing Director +1 617.766.6859 chris.george@fticonsulting.com

The views expressed herein are those of the author(s) and not necessarily the views of FTI Consulting, Inc., its management, its subsidiaries, its affiliates, or its other professionals. FTI Consulting, Inc., including its subsidiaries and affiliates, is a consulting firm and is not a certified public accounting firm or a law firm.

FTI Consulting is an independent global business advisory firm dedicated to helping organizations manage change, mitigate risk and resolve disputes: financial, legal, operational, political & regulatory, reputational and transactional. FTI Consulting professionals, located in all major business centers throughout the world, work closely with clients to anticipate, illuminate and overcome complex business challenges and opportunities. ©2022 FTI Consulting, Inc. All rights reserved. www.fticonsulting.com

